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Page 1: I. Program Overview and Update

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I.1. Department(s) Reviewed:

Business

Q2

I.2. Lead Author:

Michael Aubry

Q3

I.3. Collaborator(s) - list of any person that participated in the preparation of this report:

Pat Newman, Julie Ducharme, Dana Fitch, and Jennifer Newman

Q4

I.4. Dean/Manager(s):

Larry McLemore

Q5

Respondent skipped this question

Initial Collaboration Date with Manager/Dean:

I.5. Program Update (Required): Please summarize the changes, additions, and achievements that have occurred in your program since your last program review was submitted. To access your Spring 2021 program review, visit the Program Review webpage.

The Business & Professional Studies department developed an articulation agreement with Point Loma Nazarene University in February 2021 for students who may want to pursue a Bachelor's in Business Administration (BBA) degree.

There is a new transfer 2.0 degree that has been formally approved (Business Administration for Transfer: AS-T). This program is designed to provide students with the common core of lower division courses required to transfer and pursue a baccalaureate degree in Business Administration. This includes business degrees with options such as accounting, finance, human resources management, international business, management, operations management, and marketing. This major aligns with the California State University (CSU) Bachelor of Science in Business Administration.

Because of the current pandemic, many of the current classes have been offered in a 100% online modality. This will change during the Spring as classes start to resume on campus. There has been a continued focus on equity and social justice: All programs encourage instructors to allow the use of English language dictionaries for all students. Students in Business, Management, and Entrepreneurship courses continue to study the effects of diversity, equity, and inclusion and how it impacts HR practices (including hiring, promotions, and retention).

Page 2: II. Assessment and Student Achievement

Q7

II.A.1. Describe the progress your program has made in your 4-year assessment cycle. Include any assessment results your department has found and changes you have made as a result. If your assessment plan has changed, please upload this new plan as well.

Fall 2021 starts the new 4-year assessment cycle for Business. Course SLO's are updated regularly on the five-year curriculum update cycle, and sometimes more frequently than that. The Business & Professional Studies ACP wrote new PLO's this semester. Forms are being prepared to update PLO's through the curriculum process. All SLO's will be mapped to the new PLO's once they are approved and entered in TracDat.

Q8

Respondent skipped this question

OPTIONAL: You may upload a copy of your SLO assessment plan here. If you have an Excel sheet, please convert it to one of the supported files listed below before submission.

Page 3: II. Assessment and Student Achievement

Q9

II.B.1. What progress has been made in your program to address the institutional goals set around student success and equity? {2019 Equity Plan} If qualitative or quantitative data is available, please summarize any findings.

Equity gaps exist in the program but they can be handled with new strategies to be employed by faculty. Many adjunct instructors have also completed the @One or Strong Workforce Institute on Equity teaching.

II.B.2. In light of the goals set in your program review, what are your plans to improve equitable student outcomes (success, retention, persistence, graduation, etc.) in the coming year?

It is advisable that to address any equity gaps (in terms of success, retention, persistence, and graduation), the department and discipline should incorporate more of the on-campus resources (tutoring, counseling, and writing) to bolster success rates for these students. It is advisable that a mentoring and educational plan be established for all students within the program. It is also advisable that faculty attend Strong Workforce Institute and Equity teaching (for professional development in the future).

Q11

II.B.3. What did your program learn from the transition to remote teaching and operations over the past year? How can this be used to improve the student experience in the future?

We learned how to collaborate and work together. We learned how to staff classes. We learned how to use new tools to optimize the learning experience (Zoom, Skype, Chat, Text Messaging). It is likely that classes could be offered using Zoom in the future (and it could improve accessibility for students who have a difficult time attending on campus.

Q12 Yes

II.B.4. Is your program a career education program (e.g., does it prepare students to directly enter the workforce)?

Page 4: II. Assessment and Student Achievement continued

Q13

II.B.5. Please share your observations about the employment rate for your program over the past several years.

We are very optimistic regarding the outlook for business, entrepreneurship, and management in the future. The pandemic has created a stronger need for entrants into the workforce (that are prepared for the current and post-pandemic challenges). Please see below for the latest information from the BLS:

"Employment in business and financial operations occupations is projected to grow 8 percent from 2020 to 2030, about as fast as the average for all occupations, adding about 750,800 new jobs"

https://www.bls.gov/ooh/business-and-

 $financial/home.htm \#: \sim : text = Business \% 20 and \% 20 Financial \% 20 Occupations, adding \% 20 about \% 20 476 \% 2C 200 \% 20 new \% 20 jobs.$

As for fields that grant employment with an associate degree or some college, it is also expected to have an opportunistic outlook from the BLS:

"Employment in associate's and postsecondary nondegree-level occupations is projected to grow 11 percent from 2016 to 2026, faster than the 7-percent average projected for all occupations. In occupations typically requiring some college but no degree, employment is projected to grow 4 percent."

https://www.bls.gov/careeroutlook/2018/article/postsecondary-

outlook.htm#:~:text=Employment%20in%20associate's%20and%20postsecondary,projected%20to%20grow%204%20percent

II.B.6. What is the institution-set standard for your program's employment rate? The institution set standard is what you would consider the lowest acceptable employment rate for your program (or "floor").

Please see employment rate for each program listed below (2020/2021):

Business Administration – 87%. The eight-year rate is 74%.

Business and Commerce – 69%. The eight-year rate is 63%.

Business and Management – 67%. The eight-year rate is 67%.

Small Business and Entrepreneurship – 75%. The eight-year rate is 54%.

The lowest acceptable employment rate would be 60%. We are above this in 2020/2021. Small Business and Entrepreneurship is not achieving this goal (and that could be due to the challenges of starting a new business).

Q15

II.B.7. What would you like your program's employment rate to be, ideally (stretch goal)?

Ideally, our stretch goal would be 74% (employment rate).

Page 5: II. Assessment and Student Achievement continued

Q16 Yes

Does your department offer classes that are approved distance education courses excluding emergency remote teaching in 2020-21 (classes that would have been taught in person if not for the pandemic)?

Page 6: II. Assessment and Student Achievement

Q17

II.C.1. If there were differences in success rates for distance education (online) versus in-person sections of program courses in your last comprehensive program review, what has the department done to address these disparities? If online and in-person sections had comparable success rates, please describe what the program did to achieve that.

For the Fall semesters (2015-2019) – the success rate was 66% (on campus). For online classes, it was 68%.

For the Spring semesters (2016-2020) – the success rate was 73% (on campus). For online classes, it was 79%.

No changes need to be made for the Spring semester. The business department will need to focus on improving success rates for online and on-campus classes (for the Fall semester). This could see improvement by hiring another full-time instructor in the department, and integrating more on campus resources such as Tutoring, Counseling, and the Writing Center. Training could be conducted to show instructors how to embed links (with these services) in their syllabus. It could also include presentation from each of these on campus resources, so that instructors are more familiar with the services that they offer.

Page 7: III. Previous Goals: Update

1. Previous Goal 1:

Business instructor to revise Entrepreneurship, advocate for the new Craft Industries certificate, and create Gig Economy Self-Employed Pathway Certificate

Q19

Student Validation and Engagement

2. Which College Strategic Goal does this department goal most directly support? (Check only one)

Q20 Completed

3. Goal Status

Page 8: III. Previous Goals: Update continued

Q21

Please describe the results or explain the reason for deletion/completion of the goal:

This curriculum has been created, reviewed, and included within the list of courses offered by the Business Department.

Q22 Yes

Do you have another goal to update?

Page 9: III. Previous Goals: Update continued

Q23 Respondent skipped this question

Action Steps for the Next Year: If you are requesting resources in order to achieve this goal, please list them below as action steps and specify the type of request (e.g., submit technology request for new laptop computers).

Q24 Respondent skipped this question

Do you have another goal to update?

Page 10: III. Previous Goals: Update continued

Q25

1. Previous Goal 2:

Promote business department within the community.

Q26	Organizational Health
2. Which College Strategic Goal does this department goal most directly support? (Check only one)	
Q27	In Progress-will carry this goal forward into next year
3. Goal Status	
Page 11: III. Previous Goals: Update continued	
Q28	Respondent skipped this question
Please describe the results or explain the reason for deletion/completion of the goal:	
Q29	Respondent skipped this question
Do you have another goal to update?	
Page 12: III. Previous Goals: Update (If Applicable) con	tinued
Q30	
Action Steps for the Next Year: If you are requesting resource action steps and specify the type of request (e.g., submit ted	
This will be pursued over the next year (networking and interacting	has been dependent upon the pandemic).
Q31	Yes
Do you have another goal to update?	
Page 13: III. Previous Goals: Update continued	
Q32	
1. Previous Goal 3:	
Review course scheduling.	
Q33	Organizational Health
2. Which College Strategic Goal does this department goal most directly support? (Check only one)	

Q34 In Progress-will carry this goal forward into next year 3. Goal Status Page 14: III. Previous Goals: Update continued Q35 Respondent skipped this question Please describe the results or explain the reason for deletion/completion of the goal: **Q36** Respondent skipped this question Do you have another goal to update? Page 15: III. Previous Goals: Update continued Q37 Action Steps for the Next Year: If you are requesting resources in order to achieve this goal, please list them below as action steps and specify the type of request (e.g., submit technology request for new laptop computers). With declining enrollment, this will carry even more importance over the next year. This will be reviewed at the departmental level (each semester over the coming year). **Q38** Yes Do you have another goal to update? Page 16: III. Previous Goals: Update continued Q39 1. Previous Goal 4: Create entrepreneurship club/week. Q40 **Student Validation and Engagement** 2. Which College Strategic Goal does this department goal most directly support? (Check only one) Q41 **Not Started** 3. Goal Status

Page 17: III. Previous Goals: Update continued

Q42	$\mathbf{\mathbf{\mathbf{\mathbf{\mathbf{\mathbf{\mathbf{\mathbf{\mathbf{\mathbf{\mathbf{\mathbf{\mathbf{\mathbf{\mathbf{\mathbf{\mathbf{\mathbf{$	
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Respondent skipped this question

Please describe the results or explain the reason for deletion/completion of the goal:

Page 18: III. Previous Goals: Update continued

Q43

Action Steps for the Next Year: If you are requesting resources in order to achieve this goal, please list them below as action steps and specify the type of request (e.g., submit technology request for new laptop computers).

This will be discussed during professional development to see if this is viable over the coming year.

Page 19: IV. New Goals

Q44

Yes

Would you like to propose any new goal(s)?

Page 20: IV. New Goals continued

Q45

1. New Goal 1:

Encourage instructors to take professional development/courses related to equity.

Q46 Organizational Health

2. Which College Strategic Goal does this department goal most directly support? (Check only one)

Q47

3. Please describe how this goal advances the college strategic goal(s) identified above.

This will advance the goals of student validation and Engagement/Organizational Health.

Q48

4. Please indicate how this goal was informed by SLO (student learning outcomes) assessment results, PLO (program learning outcomes) assessment results, student achievement data, or other qualitative or quantitative data (from any source):

N/A

5. Action Steps for this Year: If you are requesting resources in order to achieve this goal, please list them below as action steps and specify the type of request (e.g., submit technology request for new computer hardware).

Discuss this during professional development week and send out reminders throughout the semester. This has already been discussed with faculty within the department.

Q50

6. How will this goal be evaluated?

Follow-up will be conducted at the end of each semester to see if instructors have taken any courses or professional development that is focused on equity.

Q51 Yes

Do you have another New Goal?

Page 21: IV. New Goals continued

Q52

1. New Goal 2:

Promote business department within the community.

Q53 Organizational Health

2. Which College Strategic Goal does this department goal most directly support? (Check only one)

Q54

3. Please describe how this goal advances the college strategic goal(s) identified above.

This will advance the goals of student validation and Engagement/Organizational Health.

Q55

4. Please indicate how this goal was informed by SLO (student learning outcomes) assessment results, PLO (program learning outcomes) assessment results, student achievement data, or other qualitative or quantitative data (from any source):

N/A

5. Action Steps for this Year: If you are requesting resources in order to achieve this goal, please list them below as action steps and specify the type of request (e.g., submit technology request for new computer hardware).

Start networking with on and off campus resources (SBA, SCORE, Rotary Club, etc.)

Q57

6. How will this goal be evaluated?

Faculty input will be reviewed throughout the year to see what new contacts have been created.

Q58 No

Do you have another New Goal?

Page 22: IV. New Goals continued

Q59 Respondent skipped this question

1. New Goal 3:

Q60 Respondent skipped this question

2. Which College Strategic Goal does this department goal most directly support? (Check only one)

Q61 Respondent skipped this question

3. Please describe how this goal advances the college strategic goal(s) identified above.

Q62 Respondent skipped this question

4. Please indicate how this goal was informed by SLO (student learning outcomes) assessment results, PLO (program learning outcomes) assessment results, student achievement data, or other qualitative or quantitative data (from any source):

Q63 Respondent skipped this question

5. Action Steps for this Year: If you are requesting resources in order to achieve this goal, please list them below as action steps and specify the type of request (e.g., submit technology request for new computer hardware).

Q64 Respondent skipped this question 6. How will this goal be evaluated? Q65 Respondent skipped this question Do you have another New Goal? Page 23: IV. New Goals continued Q66 Respondent skipped this question 1. New Goal 4: **Q67** Respondent skipped this question 2. Which College Strategic Goal does this department goal most directly support? (Check only one) Q68 Respondent skipped this question 3. Please describe how this goal advances the college strategic goal(s) identified above. Q69 Respondent skipped this question 4. Please indicate how this goal was informed by SLO (student learning outcomes) assessment results, PLO (program learning outcomes) assessment results, student achievement data, or other qualitative or quantitative data (from any source): Q70 Respondent skipped this question 5. Action Steps for this Year: If you are requesting resources in order to achieve this goal, please list them below as action steps and specify the type of request (e.g., submit technology request for new computer hardware). Q71 Respondent skipped this question 6. How will this goal be evaluated? Page 24: Resources Needed to Achieve Program Goal(s) Q72 **Faculty Resource Needs** What resources is your program requesting this year to achieve the program's goals? (Check all that apply)

Page 26: Final Check

Q73

I am ready to submit my program review

Are you ready to submit your program review?If you would like to go back and review a section, select a section a click "Next."